
**OFFICE OF
THE INSPECTOR GENERAL**

SOCIAL SECURITY ADMINISTRATION

**FOLLOW-UP AUDIT:
INFORMATION SYSTEM CONTROLS
OF THE SOCIAL SECURITY
ADMINISTRATION'S REPRESENTATIVE
PAYEE SYSTEM**

June 2006

A-14-06-16114

AUDIT REPORT



Mission

We improve SSA programs and operations and protect them against fraud, waste, and abuse by conducting independent and objective audits, evaluations, and investigations. We provide timely, useful, and reliable information and advice to Administration officials, the Congress, and the public.

Authority

The Inspector General Act created independent audit and investigative units, called the Office of Inspector General (OIG). The mission of the OIG, as spelled out in the Act, is to:

- Conduct and supervise independent and objective audits and investigations relating to agency programs and operations.**
- Promote economy, effectiveness, and efficiency within the agency.**
- Prevent and detect fraud, waste, and abuse in agency programs and operations.**
- Review and make recommendations regarding existing and proposed legislation and regulations relating to agency programs and operations.**
- Keep the agency head and the Congress fully and currently informed of problems in agency programs and operations.**

To ensure objectivity, the IG Act empowers the IG with:

- Independence to determine what reviews to perform.**
- Access to all information necessary for the reviews.**
- Authority to publish findings and recommendations based on the reviews.**

Vision

By conducting independent and objective audits, investigations, and evaluations, we are agents of positive change striving for continuous improvement in the Social Security Administration's programs, operations, and management and in our own office.



SOCIAL SECURITY

MEMORANDUM

Date: June 26, 2006

Refer To:

To: The Commissioner

From: Inspector General

Subject: Follow-up Audit: Information System Controls of the Social Security Administration's Representative Payee System (A-14-06-16114)

OBJECTIVE

Our objective was to determine whether the Social Security Administration (SSA) implemented recommendations made in our September 30, 2002 report, *Information System Controls of the Social Security Administration's Representative Payee System* (A-44-01-31051).

BACKGROUND

Over 7.5 million people who receive Old-Age, Survivors and Disability Insurance (OASDI) benefit payments or Supplemental Security Income (SSI) payments, or both, are unable to manage their own finances because of their age or mental and/or physical impairments. For such people, SSA appoints a representative payee to receive and manage the benefit payments on the recipient's behalf. Most recipients under age 18 have representative payees—usually a parent. Adults who cannot manage their finances because of severe physical or mental limitations also need representative payees. Of those receiving SSI payments, 36 percent have representative payees, and 11 percent of those receiving OASDI benefits have representative payees.

The Representative Payee System (RPS) was created in 1992 to provide an on-line database of representative payee activity nationwide. RPS was intended to provide field office (FO) employees with immediate access to vital information about representative payees to assist field employees in making good representative payee decisions and to prevent fraud. RPS was developed after Congress mandated in 1990¹ that SSA perform a more thorough investigation of representative payee applicants and establish a centralized file for storing and retrieving representative payee data

¹ Omnibus Budget Reconciliation Act of 1990, Public Law 101-508 § 5105; see also Section 205(j)(2) of the Social Security Act, 42 U.S.C. § 405(j)(2).

nationwide. RPS contains data about representative payee applicants, beneficiaries in the representative payee's care, and the relationship between the representative payees and the beneficiaries they represent.

Our September 2002 report found that while many controls were strong and operating effectively, the input, processing, and output controls for RPS needed to be strengthened and/or improved. We recommended that SSA revise the RPS software to improve its input and processing controls and modify the Master Representative Payee File (MRPF) alert process. SSA agreed with our recommendations. See Appendix C for a full list of the 13 recommendations included in our prior report.

We performed our field work in SSA Headquarters between January and March 2006. We conducted our review in accordance with generally accepted government auditing standards.

RESULTS OF REVIEW

SSA has made significant efforts to address our recommendations and has fully implemented recommendations 1, 2, 4, 6, 8, 11 and 13 from our prior audit report. Our review found that SSA has taken the following corrective actions to address these seven recommendations:

- Modified RPS to generate appropriate alert messages and prevent incorrect or invalid information from being entered.
- Implemented a daily match between the Prisoner Update Processing System database and RPS to identify incarcerated representative payees. If a representative payee identified by this matching process is not replaced, the user must document the reason for this within RPS via a special text screen.
- Performed a manual review and clean-up of duplicate organizational representative payees within RPS by the FOs.
- Analyzed the MRPF process and decided to suppress two alerts that were deemed unproductive or repetitive, thereby significantly reducing the amount of alerts that FO users have to investigate and clear.
- Stopped suppressing MRPF alerts that are the result of missing Beneficiary's Own Account Numbers.
- Implemented a national tracking system for Beneficiary's Own Social Security Number alerts.

We reviewed the RPS modifications in a validation environment and determined that they, in addition to the other efforts noted previously, effectively addressed these recommendations.

SSA considered, but did not implement, recommendations 10 and 12 from our initial report. While SSA did not perform a risk assessment to determine which MRPF alerts

should be worked or suppressed, the Agency did analyze the MRPF process and decided to suppress two alerts that were deemed unproductive or repetitive. Also, due to limited systems resources and higher Agency priorities related to RPS, SSA decided not to develop a process to monitor and track MRPF alerts to ensure that they were being worked. While we believe that the original recommendations still have merit, in this instance we accept SSA's judgment on where to allocate the Agency's resources after it has considered the costs of implementation. Therefore, we consider recommendations 10 and 12 closed.

Open Recommendations with Corrective Action Initiated

SSA has begun corrective action on recommendations 3, 5, and 7. For recommendations 3 and 7, RPS is being modified to:

- Require the system user to document the rationale when an Employer Identification Number (EIN) is overridden.
- Ensure that only one representative payee is appointed for a beneficiary receiving two or more benefits.

RPS users will now be required to document the rationale for overriding an EIN. This will ensure that organizations whose EINs do not appear in the Employer Identification File cannot be appointed without justification. Also, the modification of RPS to ensure that only one representative payee is appointed for a beneficiary receiving two or more benefits will mirror SSA policy.² The Agency has stated that these modifications will occur in the next release of the Representative Payee Accountability Project in Fiscal Year 2006.

To initiate a suspension of benefit payments and development of a new representative payee, the Death Alert, Control and Update System is being modified to send a file of deceased representative payees to the Master Beneficiary Record and the Supplemental Security Record. When implemented, this will help ensure that deceased representative payees are identified, terminated, and replaced.

² Program Operations Manual System (POMS), Section GN 00502.183, *Making a Payee Appointment Determination*.

Open Recommendation That is Still Under Consideration

The Agency agreed with recommendation 9 and indicated that it would evaluate the extent of systems changes required to implement the recommendation. SSA policy³ prohibits custodial parents from having a collective savings account for their children receiving benefits. To ensure that funds are properly accounted for and spent for each child, we encourage SSA to pursue implementation of this recommendation. If a decision is reached that implementation is not feasible, the Agency should formally document this decision.

See Appendix C for specific details on each of our 13 recommendations made in the prior report, including corrective actions taken and our assessment of the Agency's implementation of these recommendations.

CONCLUSION

SSA has made significant progress in addressing the 13 recommendations of our prior audit. SSA has fully implemented seven of our recommendations and determined after evaluating the cost effectiveness not to implement two recommendations. For the remaining four recommendations, we encourage SSA to continue the corrective actions initiated or under consideration to improve RPS.

AGENCY COMMENTS

SSA continues to work on the four remaining recommendations. For the full text of the Agency's comments see Appendix D.



Patrick P. O'Carroll, Jr.

³ POMS, Section GN 00603.010, *Conserving Benefits in a Savings or Checking Account*.

Appendices

APPENDIX A – Acronyms

APPENDIX B – Scope and Methodology

APPENDIX C – Status of Recommendations from September 2002 Audit, *Information System Controls of the Social Security Administration's Representative Payee System* (A-44-01-31051)

APPENDIX D – Agency Comments

APPENDIX E – OIG Contacts and Staff Acknowledgments

Acronyms

BOSSN	Beneficiary's Own Social Security Number
DACUS	Death Alert, Control and Update System
EIN	Employer Identification Number
FO	Field Office
FY	Fiscal Year
MRPF	Master Representative Payee File
OASDI	Old-Age, Survivors and Disability Insurance
OS	Office of Systems
POMS	Program Operations Manual System
PUPS	Prisoner Update Processing System
RPS	Representative Payee System
SSA	Social Security Administration
SSI	Supplemental Security Income
U.S.C.	United States Code

Scope and Methodology

This is a follow-up review of our September 30, 2002 report, *Information System Controls of the Social Security Administration's Representative Payee System* (A-44-01-31051). Our scope is limited to a determination of whether the Social Security Administration (SSA) has taken sufficient measures to implement the recommendations in the 2002 report.

To accomplish our objective, we:

- Interviewed officials from SSA's Office of Systems to determine the status of corrective actions taken to address recommendations resulting from our September 2002 report.
- Reviewed applicable Federal laws and SSA policy relating to the Representative Payee System.

We performed our field work at SSA Headquarters between January and March 2006. The entity audited was the Office of Systems. We conducted our review in accordance with generally accepted government auditing standards.

**Status of Recommendations from September 2002 Audit,
Information System Controls of the Social Security
Administration's Representative Payee System
(A-44-01-31051)**

We recommended that the Social Security Administration (SSA):

Revise the Representative Payee System (RPS) to improve the effectiveness of the input controls by:

Recommendation 1 - Prohibiting selection of an applicant when a question mark (“?” character) is entered in the Type of Crime field.	
Action Taken	SSA has modified RPS to prohibit selection of an applicant when a question mark (“?” character) is entered in the Type of Crime field.
Recommendation Implemented?	Yes.

Recommendation 2 - Prohibiting appointment of a representative payee between ages 15 and 18 until proof of emancipation or capability is documented in RPS.	
Action Taken	SSA has modified RPS to generate an alert message and requires the use of a special text screen to document the rationale for appointment of a representative payee under the age of 18.
Recommendation Implemented?	Yes.

Recommendation 3 - Requiring verification of an Employer Identification Number (EIN) or documentation before allowing the EIN to be overridden.

Action Taken	SSA has expanded the Master Representative Payee File (MRPF) to store the information entered into RPS relating to the documentation reviewed to override an EIN.
Action Underway to Fully Implement	The Agency has informed us that the appropriate RPS screen will be modified to include a field for the user to document the rationale for overriding an EIN when a match against the Employer Identification File is not found. This modification is scheduled to occur in the next release of the Representative Payee Accountability Project in Fiscal Year (FY) 2006. Once completed, this additional control will ensure that RPS users cannot override an EIN without justification when appointing an organization as a representative payee.
Recommendation Implemented?	No.

Recommendation 4 - Correcting the input edit that permits the entry of improper zip codes.

Action Taken	SSA has modified RPS to prevent the entry of improper zip codes.
Recommendation Implemented?	Yes.

Revise the RPS software to improve the effectiveness of the processing controls by:

<p>Recommendation 5 - Automating the processes for:</p> <p>a. Identifying and terminating deceased representative payees, and ensuring deceased representative payees are replaced.</p> <p>b. Identifying incarcerated representative payees. Also, if an incarcerated representative payee is not replaced, RPS should require the justification to be documented.</p>	
Action Taken	<p>For part a of this recommendation, SSA has created a utility program to identify and build a file of deceased representative payees.</p> <p>For part b, SSA has implemented a daily match between its Prisoner Update Processing System (PUPS) database and RPS to identify incarcerated representative payees. If a representative payee identified by this matching process is not replaced, the user must document the reason for this within RPS via a special text screen. We consider part b of this recommendation to be fully implemented.</p>
Action Underway to Fully Implement	<p>The Agency has informed us that it is modifying the Death Alert, Control and Update System (DACUS) to send the file of deceased representative payees to the Master Beneficiary Record and the Supplemental Security Record. This will initiate a suspension of benefit payments and development of a new representative payee. Due to funding issues, this project is on hold. We encourage the Agency to pursue the implementation of the DACUS modification to ensure that deceased representative payees are identified, terminated, and replaced.</p>
Recommendation Implemented?	No.

Recommendation 6 - Displaying an on-screen message or generating an alert to remind Field Office (FO) employees:

- a. To re-evaluate an existing representative payee relationship when the representative payee is convicted of a felony. Also, if there is a reason why the felonious representative payee is not replaced, or if the felonious representative payee is appointed to serve other beneficiaries in the future, RPS should require the justification for continued use of that representative payee to be documented.**
- b. To re-evaluate an existing representative payee relationship when the representative payee has been found to have misused funds. Also, if a more suitable representative payee cannot be identified and the existing representative payee continues to serve, or if this representative payee is appointed to serve for other beneficiaries in the future, RPS should require the justification for continued use to be documented.**
- c. To develop new representative payees when an organizational representative payee is no longer in business. Also, RPS should terminate or prevent the appointment of representative payees that are no longer in business to ensure that they do not receive current or future benefit payments.**

Action Taken	<p>For part a of this recommendation, SSA has implemented a daily match between its PUPS database and RPS to identify incarcerated representative payees. If a representative payee identified by this matching process is not replaced, the user must document the reason for this within RPS via a special text screen. RPS also alerts users if a felon applicant is serving other beneficiaries as representative payee and instructs the user to investigate suitability.</p> <p>For part b, RPS generates an alert message to re-evaluate an existing representative payee relationship when a representative payee is found to have misused funds for other beneficiaries. Also, the user is required to document this re-evaluation within RPS.</p> <p>For part c, RPS generates an alert message to prevent the selection of an out of business organizational representative payee.</p>
Recommendation Implemented?	Yes.

Recommendation 7 - Displaying an on-screen message that asks for a confirmation response before proceeding when an attempt is made to appoint different representative payees for a beneficiary receiving concurrent benefits. RPS should require the justification for appointing different representative payees to be documented.

Action Taken	SSA has decided to modify RPS to require the same representative payee for all entitlements.
Action Underway to Fully Implement	According to an Office of Systems (OS) staff member, this modification is scheduled to occur in the next release of the Representative Payee Accountability Project in FY 2006. This will enable RPS to agree with Agency policy ¹ that one representative payee shall be appointed for all benefits to which a beneficiary is entitled.
Recommendation Implemented?	No.

Recommendation 8 - Improving controls over the addition of new organizational representative payees to the database. Also, SSA should consolidate multiple entries that currently exist in the database.

Action Taken	SSA has modified RPS to generate an alert message when adding an organizational representative payee that has a similar name or address to an existing organizational representative payee in the database. The Agency also performed a manual review and clean-up of duplicate organizational representative payees within RPS.
Recommendation Implemented?	Yes.

¹ Program Operations Manual System (POMS), Section GN 00502.183, *Making a Payee Appointment Determination*.

Recommendation 9 - Prohibiting the establishment of collective (identical) savings accounts in RPS for child beneficiaries when the parent is a representative payee.

Action Taken	SSA agreed with the original recommendation and indicated that it would evaluate the extent of systems changes required to implement the recommendation.
Action Underway to Fully Implement	SSA policy ² prohibits custodial parents from having a collective savings account for their children receiving benefits. To ensure that funds are properly accounted for and spent for each child, we encourage SSA to pursue implementation of this recommendation. If a decision is reached that implementation is not feasible, the Agency should formally document this decision.
Recommendation Implemented?	No.

Modify the MRPF alert process by:

Recommendation 10 - Conducting a risk assessment to determine which MRPF alerts should be worked and which should be suppressed.

Action Taken	<p>Although SSA did not perform a risk assessment to determine which MRPF alerts should be worked or suppressed, the Agency did analyze the MRPF process and decided to suppress two alerts that were deemed unproductive or repetitive.</p> <p>While we believe that the original recommendation still has merit, the intent of the recommendation was addressed. Therefore, we consider this recommendation closed.</p>
Recommendation Implemented?	Yes.

² POMS, Section GN 00603.010, *Conserving Benefits in a Savings or Checking Account*.

Recommendation 11 - Improving the MRPF alerts by categorizing and prioritizing them, as well as improving the descriptive legends.

Action Taken	<p>An OS staff member stated that categorizing or prioritizing alerts would give the impression to users that a "lower" priority alert should not be immediately resolved, therefore the focus of addressing this recommendation was to improve the guidance for clearing alerts.</p> <p>The SSA policy that FO users should follow to resolve alerts was rewritten to provide explicit instructions on how to resolve MRPF alerts. As noted previously, SSA also has begun suppressing two alerts that have been deemed unproductive or repetitive. According to the Agency, this will significantly reduce the number of alerts generated to the FOs.</p> <p>While we believe that the original recommendation still has merit, the intent of the recommendation was addressed. Therefore, we consider this recommendation implemented.</p>
Recommendation Implemented?	Yes.

Recommendation 12 - Developing a process for tracking and monitoring MRPF alerts to ensure they are being worked.

Action Taken	<p>Due to limited systems resources and higher Agency priorities related to RPS, SSA decided against developing a process for monitoring and tracking MRPF alerts to ensure that they were being worked.</p> <p>While we believe that the original recommendation still has merit, we defer to the Agency's judgment on where to allocate its resources after considering the costs of implementation. Therefore, we consider this recommendation closed.</p>
Recommendation Implemented?	Yes.

Recommendation 13 - Re-evaluating whether the practice of suppressing MRPF alerts should be discontinued in light of evidence that the Beneficiary's Own Social Security Number (BOSSN) alerts are not being worked, tracked or monitored.

Action Taken	<p>The Agency no longer suppresses MRPF alerts that are the result of missing Beneficiary's Own Account Numbers.</p> <p>SSA has also implemented a tracking system for BOSSN alerts that provides FO managers with the capability to update field actions online. This system will also provide counts of BOSSN alerts that are pending (by age, FO, District, Area, Regional Office, or on a National level) or have been cleared since the prior month's report.</p>
Recommendation Implemented?	Yes.

Agency Comments



SOCIAL SECURITY

MEMORANDUM

Date: June 12, 2006 **Refer To:** S1J-3

To: Patrick P. O'Carroll, Jr.
Inspector General

From: Larry W. Dye /s/
Chief of Staff

Subject: Office of the Inspector General (OIG) Draft Report, "Follow-up Audit: Information System Controls of the Social Security Administration's Representative Payee System" (A-14-06-16114)--INFORMATION

Thank you for the opportunity to review and provide comments on the subject draft follow-up audit report. We appreciate OIG's efforts in conducting this follow-up audit. Our comments are attached.

Please let me know if you have any questions. Staff inquiries may be directed to Ms. Candace Skurnik, Director, Audit Management and Liaison Staff, at extension 54636.

Attachment:
SSA Comment

COMMENTS ON THE OFFICE OF THE INSPECTOR GENERAL (OIG) DRAFT REPORT, "FOLLOW-UP AUDIT: INFORMATION SYSTEM CONTROLS OF THE SOCIAL SECURITY ADMINISTRATION'S REPRESENTATIVE PAYEE SYSTEM" (A-14-06-16114)

Thank you for the opportunity to review and provide comments on the subject draft follow-up audit report. We appreciate OIG's efforts in conducting this follow-up audit.

The draft report concludes the Social Security Administration (SSA) has made significant progress in addressing OIG's prior recommendations. OIG notes that SSA has fully implemented seven of the thirteen recommendations and decided not to implement two recommendations after determining it would not be cost-effective to implement them. Regarding the remaining four recommendations, the draft report encourages SSA to continue the corrective actions initiated or under consideration to improve the Representative Payee System (RPS). The draft report does not include any new recommendations to SSA.

We would like to provide the following updates regarding our implementation of the remaining four recommendations from the prior OIG report (September 30, 2002).

Recommendation 3

Require verification of an Employer Identification Number (EIN) or documentation before allowing the EIN to be overridden.

Status Update

We are modifying the appropriate RPS screen to include a field for the user to document the rationale for overriding an EIN when a match against the Employer Identification File is not found. This change is currently scheduled to be implemented in October 2006.

Recommendation 5

Revise the RPS software to improve the effectiveness of the processing controls by automating the processes for:

- a. Identifying and terminating deceased representative payees, and ensuring deceased representative payees are replaced.
- b. Identifying incarcerated representative payees. Also, if an incarcerated representative payee is not replaced, RPS should require the justification to be documented. **(Fully Implemented)**

Status Update

We have completed the following actions to implement this recommendation:

1) RPS software released in August 2003 is capable of receiving from the Death Alert, Control and Update System (DACUS) a file of deceased persons and replying to DACUS with a file of representative payees identified as deceased. The planned programming of DACUS to subsequently send a notice of death to the Master Beneficiary Record and/or Supplemental Security Record was implemented in March 2004. Work is underway to make modifications to allow DACUS to interface with RPS.

2) The Representative Payee Master File has been modified to house a death indicator and the date the RPS was notified of the death. The actual date of death resides on the NUMIDENT.

Recommendation 7

Display an on-screen message that asks for a confirmation response before proceeding when an attempt is made to appoint different representative payees for a beneficiary receiving concurrent benefits. RPS should require the justification for appointing different representative payees to be documented.

Status Update

This item is currently in the developmental stage for changes to RPS that will prevent the field office from selecting different payees for an individual receiving concurrent benefits. This is scheduled to be implemented in October 2006.

Recommendation 9

Prohibit the establishment of collective (identical) savings accounts in RPS for child beneficiaries when the parent is a representative payee.

Status Update

We are evaluating the systems changes required to implement this recommendation. If we decide implementation of the recommendation is not feasible or cost-effective, we will document any such decision.

OIG Contacts and Staff Acknowledgments

OIG Contacts

Kitt Winter, Director, Data Analysis and Technical Audits Division, (410) 965-9702

Albert Darago, Audit Manager, Application Controls Branch (410) 965-9710

Acknowledgments

In addition to those named above:

Greg Thompson, Auditor-in-Charge

Annette DeRito, Writer/Editor

For additional copies of this report, please visit our web site at www.socialsecurity.gov/oig or contact the Office of the Inspector General's Public Affairs Specialist at (410) 965-1375. Refer to Common Identification Number A-14-06-16114.

DISTRIBUTION SCHEDULE

Commissioner of Social Security

Office of Management and Budget, Income Maintenance Branch

Chairman and Ranking Member, Committee on Ways and Means

Chief of Staff, Committee on Ways and Means

Chairman and Ranking Minority Member, Subcommittee on Social Security

Majority and Minority Staff Director, Subcommittee on Social Security

Chairman and Ranking Minority Member, Subcommittee on Human Resources

Chairman and Ranking Minority Member, Committee on Budget, House of Representatives

Chairman and Ranking Minority Member, Committee on Government Reform and Oversight

Chairman and Ranking Minority Member, Committee on Governmental Affairs

Chairman and Ranking Minority Member, Committee on Appropriations, House of Representatives

Chairman and Ranking Minority, Subcommittee on Labor, Health and Human Services, Education and Related Agencies, Committee on Appropriations, House of Representatives

Chairman and Ranking Minority Member, Committee on Appropriations, U.S. Senate

Chairman and Ranking Minority Member, Subcommittee on Labor, Health and Human Services, Education and Related Agencies, Committee on Appropriations, U.S. Senate

Chairman and Ranking Minority Member, Committee on Finance

Chairman and Ranking Minority Member, Subcommittee on Social Security and Family Policy

Chairman and Ranking Minority Member, Senate Special Committee on Aging

Social Security Advisory Board

Overview of the Office of the Inspector General

The Office of the Inspector General (OIG) is comprised of our Office of Investigations (OI), Office of Audit (OA), Office of the Chief Counsel to the Inspector General (OCCIG), and Office of Resource Management (ORM). To ensure compliance with policies and procedures, internal controls, and professional standards, we also have a comprehensive Professional Responsibility and Quality Assurance program.

Office of Audit

OA conducts and/or supervises financial and performance audits of the Social Security Administration's (SSA) programs and operations and makes recommendations to ensure program objectives are achieved effectively and efficiently. Financial audits assess whether SSA's financial statements fairly present SSA's financial position, results of operations, and cash flow. Performance audits review the economy, efficiency, and effectiveness of SSA's programs and operations. OA also conducts short-term management and program evaluations and projects on issues of concern to SSA, Congress, and the general public.

Office of Investigations

OI conducts and coordinates investigative activity related to fraud, waste, abuse, and mismanagement in SSA programs and operations. This includes wrongdoing by applicants, beneficiaries, contractors, third parties, or SSA employees performing their official duties. This office serves as OIG liaison to the Department of Justice on all matters relating to the investigations of SSA programs and personnel. OI also conducts joint investigations with other Federal, State, and local law enforcement agencies.

Office of the Chief Counsel to the Inspector General

OCCIG provides independent legal advice and counsel to the IG on various matters, including statutes, regulations, legislation, and policy directives. OCCIG also advises the IG on investigative procedures and techniques, as well as on legal implications and conclusions to be drawn from audit and investigative material. Finally, OCCIG administers the Civil Monetary Penalty program.

Office of Resource Management

ORM supports OIG by providing information resource management and systems security. ORM also coordinates OIG's budget, procurement, telecommunications, facilities, and human resources. In addition, ORM is the focal point for OIG's strategic planning function and the development and implementation of performance measures required by the Government Performance and Results Act of 1993.